SONICWALL



The Power of Authentic Leadership

WELCOME

Audience:

Welcome BuildIT Live IT By Design Rockstars. We will discuss how to elevate your brand to elevate your business through authentic genuine leadership.

High-Level Overview:

When it comes to leadership, so much of the talk is about your interactions with others. But what about working on yourself? You don't become a great leader by accident. What can great leaders do in order to become exceptional?

The handout below covers Authentic Leadership
Strategies and Questions to ask yourself along the way



Become the Leader who inspires!

" If your
actions inspire
others to
dream more,
learn more,
and become
more, you are
a leader"

LEARNING OBJECTIVES

TOPICS	LEARNING OBJECTIVES (WIIFM)
Welcome & Program Overview	 Comprehend the goals of the session Clear understanding of expectations and what the session entails Why me?
10 Key Servant Leadership Principles	Know and apply the 10 key Servant Leadership Principles
A New Dawn of Leadership	 Understand the latest trends and statistics Learn how fellow leaders and employees feel Learn why good leadership is so relevant today
Leveraging LinkedIn for Success	 Learn how to optimize your LinkedIn profile for maximum benefit of you and your team
Evaluate	 Identify your target prospects & ideal customers Learn to prioritize prospects more efficiently Discover how to properly engage prospects and usher them through the funnel
Content is Kingor Queen!	 Identify the Hot Topics, Do's and Don'ts Assess what you have, and what you need Begin putting to practice with Homework

Program Overview

10 Key Servant Leadership Principles

"The Great leader is seen as a servant first..." - Robert K. Greenleaf

Servant Leadership is a philosophy which is the goal of the leader to serve. This is different then traditional leadership where leader's main focus is the thriving of the company or organization. A servant leader shares power, puts employees needs first and helps people develop and perform as high as possible.

10 Key Principles

- 1. Listening
- 2. Empathy
- 3. Healing
- 4. Awareness
- 5. Persuasion
- 6. Conceptualization
- 7. Foresight
- 8. Stewardship
- 9. Commitment to Growth of People
- 10. Building Community

Exercise 1: In Your Own Words

What 2 words do you want to be known for professionally?

What 3 words do you want to be known for professionally	:
What 3 words do you want to be known for personally?	

What is something you personally hope to improve?

Homework: If you were to ask 5 people closest to you your 3 biggest strengths, ar biggest weaknesses- what would they say? The answers might surprise you!			

A New Dawn of Leadership

While some companies are still talking about Digital Transformation, many are already thriving. By adjusting your Sales and Marketing practices to engage with B2B buyers via their preferred means, you'll outperform your competition and your peers.

Exercise 2: Fill in the Blanks

Leadership quality is viewed as high by% of leaders
Developing the next generation of leaders is the top challenge for% of CEO's
% of millennials believe they aren't fully developed as leaders by their employers for management positions
Almost% of leaders feel worn and used up and plan to move to a new company in order to advance their careers.
While 3/5 surveyed say their organizations take steps to guard against burnout, nearly a third% wish businesses would display more empathy.
% of employees report losing sleep because of work stress.

Exercise 3: Reflection

Do you view your leadership quality as important? How have you worked to improve yourself in your journey to become a leader?
There are two types of people that influence your career- mentors and tormentors. What traits of each have you tried to include or avoid while building your leadership style?
Have you lost sleep about work? Did you ever consider that your employees have as well? Do you spend a few minutes when you chat with your employees to check in and see how they are doing- professionally or personally.
Evaluate Your Leadership Style

Autocratic- A management style where one person controls all the decisions and takes very little input from other group members

Democratic- Leaders share decision making power and other responsibilities within the group **Free-Rein**- (Also known as Laissez Faire) let the group function without much if any interference.

Action: Before you move on, ask yourself what you think your style is. Complete the Leadership Style Evaluation on the next page.

Now ask yourself where you would rank? Is this how you want to be known? If not, what actions can you take to change that legacy?

 $oldsymbol{Directions}$: Please place an "X" or a check mark in the box of the leadership style each characteristic is describing.

Characteristic	Autocratic	Democratic	Free-Rein
Employees are			
encouraged to share			
their opinions			
Leader sets goals and			
then allows workers to			
work alone			
Leader makes all			
decisions. Does not			
consult his or her			
employees.			
Leader explains			
reasons for his or her			
actions to employees			
Leader delegates most			
authority to staff			
Leader rarely gives			
credit to employees so			
there is little room			
for incentive.			
Leader tells staff how			
to do their jobs			
Leader listens to			
questions from			
employees			
Works best in			
emergency situations			
This leader has a lack			
of trust in his or her			
employees			
This style shows the			
most trust and			
confidence in workers			
Managers and			
employees work			
together to make			
decisions			

Address Your Team's Needs

Here are four animals that describe four different personality types.



If I call you a Lion, I'm not talking about your meaty breath. I mean you're a leader and you're brave.



Some of you are more like Otters, you like hanging out in big groups and are full of energy.



If you're hard-working and great at getting tasks done, you might be a Beaver.



Golden Retrievers are very caring and love helping people.

Below are ten horizontal lines with four words on each line, one in each column. In each line, put the number "4" next to the word that best describes you in that line; a "3" next to the word that describes you next best; a "2" to the next best word, and a "1" by the word that least describes you. On each horizontal line of words, you will then have one "4", one "3", one "2", and one "1".

For example: One choice for the first line of words would be as follows: 3 Likes Authority 4 Enthusiastic 2 Sensitive Feelings 1 Likes Instructions

L	0	G	В	
1Likes Authority	Enthusiastic	Sensitive Feelings	Likes Instructions	
2Takes Charge	Takes Risks	Loyal	Accurate	
3Determined	Visionary	Calm, Even Keel	Consistent	
4Enterprising	Very Verbal	Enjoys Routine	Predictable	
5Competitive	Promoter	Dislikes Change	Practical	
6Problem Solver	Enjoys Populari	tyGives In To Others	Factual	
7Productive	Fun-Loving	Avoids Confrontations	Conscientious	
8Bold	Likes Variety	Sympathetic	Perfectionist	
9Decision Maker	Spontaneous	Nurturing	Detail-Oriented	
10Persistent	Inspirational	Peacemaker	Analytical	
TOTAL "L"	TOTAL "O"	TOTAL "G"	TOTAL "B"	
Total up the numbers for each vertical column (L, O, G, B).				

https://www.decal.ga.gov/documents/attachments/5minutepersonalitytest.pdf

The Work Love Languages

The global phenomenon of the book by Dr. Gary Chapman, "The Five Love Languages" describes how people like to receive love. We all like to give and receive love 5 different ways: words of affirmation, acts of service, receiving gifts, quality time and physical touch. You can take a quiz to see where you and others most closely align: https://5lovelanguages.com

The book was followed by co-author Dr. Paul White who created "5 Languages of Appreciation at Work" with similar concepts- Acts of Service, Quality Time, Words of Affirmation, Tangible Gifts and Appropriate Physical Touch.

Exercise 4: Self-Reflection

Do you know how to appreciate your team the way they want to be appreciated?

When was the last time you celebrated your team or individual contributors? What did you do? Was it meaningful?

Establish Your Credibility



Leveraging LinkedIn for Success

Your digital persona starts with your profile. You're representing the company you work for and yourself online. It's important you have a professional profile that demonstrates your *brand* identity. On my first day of the job I trained my whole company on this. Why? Because we win- TOGETHER!

Exercise 1: SSI Score

Visit www.linkedin.com/sales/ssi while you're logged into LinkedIn to find out your SSI score.

Real Talk- are you a Voyeur, A Lazy Liker, or a Thought Leader? _	
What is your current SSI score as of today?	

Where does your team stack rank? Don't be threatened- power in numbers!

Pro Tip: I held a quarterly contest and awarded a \$1000 Prize, for the person who grew their score the most over one quarter! \$100 for 2nd and 3rd place!

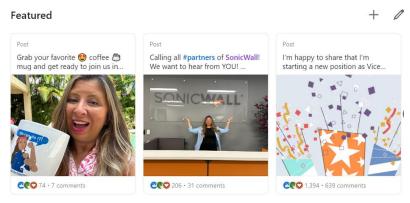
Reminder: your Social Selling Index (SSI) score is made up of 4 components:

- 1. Establish your professional brand
- 2. Find the right people (prospects)
- 3. Engage with content and insights
- 4. Build relationships

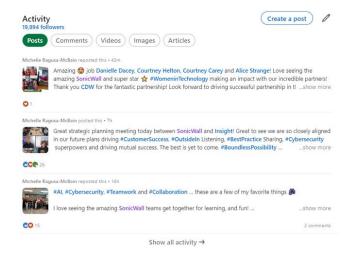
Have you helped build your digital brand since the last time we met? We focused on building your brand to build your business. How have you helped promote and grow. Your team?



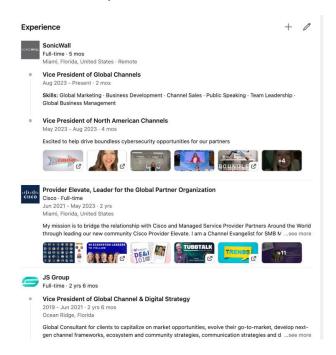
- **1.** <u>About You</u> Share your WHY. Build it for your company. Learn why they want to get up and come to work every day.
- **2.** <u>Featured Content</u> showcase your best content on your profile. Welcome shout outs to your team and their success! Ask for feedback.



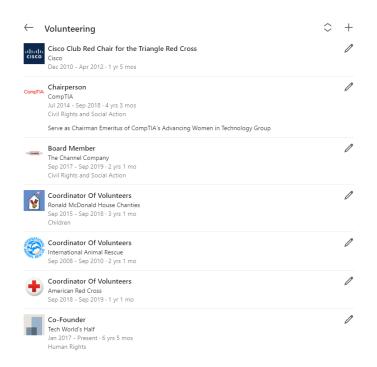
3. Activity – Celebrate shared wins.



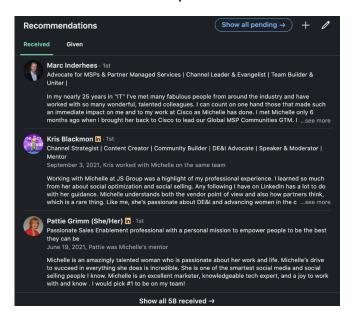
4. <u>Experience</u> – you have the ability to show your job and an expertise you have. Coach your teams how to show their success!



5. <u>Volunteering</u> – What causes are you passionate about, and lead with the heart? Connect with your team and foster what they love and learn why. Want a fun team building activity? Volunteer together! You will leave feeling closer and filled.



6. <u>Recommendations</u> – make sure you have recent ones on your profile – and be sure to share some for your team. How do you celebrate their wins? E-mail awards? Plagues? Certificates? Money? Time Off? Words?



Reflect: When was the last time you wrote a LI recommendation for a colleague or an employee?

Exercise 3: Fill in the Blanks

RFM - Recency, Frequency and Mentoring

R_____: how recently has your team heard your "voice"?

F_____: how frequently do you engage with them?

M_____ of ____: how is the relationship moving forward?

Exercise 4: RFM in Practice

Engagement	Point Value	Your Number	Total
Listening to an idea without responding	0 Points		0
Sharing an idea without seeking input	0 Points		0
Weekly team meetings	1 Point		
Weekly/Monthly 1:1's	2 Points		
Mentoring	3 Points		

What did you score? _	
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Key Takeaways

What is your biggest takeaway f	rom today?	

Prioritizing Your Team

Use the 3 questions below to evaluate your leadership style:

- 1) Do you and your team wake up energized to go to work? Y or N
- 2) Have you tried to understand and solve their pain points to help them succeed? Y or N
- 3) Have you clearly laid out your mission, and sought to understand your employees' styles, superpowers, and opportunities to drive that shared success? Y or N

If all of these answers are YES, you are on the right track for the team.

Homework

- Complete your survey of 5 people in your life to better understand your strengths and weaknesses, and have your employees do the same.
- Evaluate your styles and have an open discussion to improve and support one another, and welcome diversity of thought.
- Let's connect on LinkedIn: https://www.linkedin.com/in/michelleragusamcbain/

