

Leaders play a critical role in shaping the well-being, resilience, and psychological safety of their teams. Evidence indicates that levels of work engagement, as an indicator of well-being, have performance implications that are linked to individual and team performance (Bakker & Bal, 2010; Halbesleben & Wheeler, 2008), client satisfaction (Salanova, Agut, & Peiro, 2005), financial returns (Xanthopoulou, Bakker, Demerouti, & Schaufeli, 2009), and proactive work behaviors (Bakker & Xanthopoulou, 2009; Miner & Glomb, 2010).

Here's a checklist of activities that promote well-being, resilience and psychological safety development for yourself and your team:

Training For Leaders and Team Members:

1. Resilience Training:

- Provide workshops or training sessions on building personal and professional resilience for team members.

2. Conflict Resolution Training:

- Provide training in conflict resolution and effective communication to improve team dynamics.

3. Psychological Safety Training:

- Offer training to team members on the concept of psychological safety and its importance in team dynamics.

For Leaders Themselves:

1. Self-Care Practices:

- Prioritize your own well-being by adopting self-care routines, setting boundaries, and taking time for relaxation and rejuvenation.
- Establish clear boundaries between work and personal life to avoid burnout and maintain well-being.

2. Model Vulnerability:

- Demonstrate vulnerability by openly sharing your challenges and how you navigate them. This sets a precedent for open communication within your team.

3. Manage Stress:

- Develop and demonstrate effective in-the-moment stress management techniques to inspire your team to do the same.

4. Regular Reflection:

- Reflect on your own resilience and well-being.
- Identify areas of strength and opportunities for personal growth and development.

5. Continuous Learning:

- Invest in your personal and professional development, including leadership and emotional intelligence training.

6. Mentorship:

- Seek mentorship or coaching opportunities to support your own growth, development, and well-being as a leader.

For Leaders to Support Their Team Members:

1. Effective Communication:

- Develop strong communication skills to ensure that your team understands your expectations and feels heard.

2. Set Clear Expectations:

- Clearly define roles, responsibilities, and performance expectations to reduce ambiguity and stress among team members.

3. Regular Check-Ins:

- Conduct regular one-on-one or team check-ins to assess well-being, share concerns, and discuss progress.

4. Empathy and Active Listening:

- Practice active listening and empathy to understand the concerns and emotions of team members.

5. Seek Feedback:

- Encourage feedback from your team members and peers regarding your leadership style and its impact on their well-being and psychological safety.

6. Provide Feedback and Recognition:

- Provide regular feedback to your team members and recognize their contributions, thereby reinforcing positive behavior.

7. Conflict Resolution Skills:

- Hone your conflict resolution skills to address disputes within your team promptly and constructively.

8. Resilience Plans:

- Encourage team members to create personal resilience plans tailored to their unique needs and objectives

Department Level Supports for Team Members:

1. Work-Life Balance:

- Promote a healthy work-life balance and respect for personal boundaries amongst team members.

2. Learning from Setbacks:

- Foster a culture where setbacks and failures are viewed as opportunities for learning and growth.

3. Team Building Activities:

- Organize team-building exercises and activities to improve team dynamics, enhance communication, foster trust, and promote collaboration within your team.

4. Peer Recognition:

- Encourage team members to recognize and celebrate each other's contributions and achievements.

5. Peer Mentorship:

- Facilitate peer mentorship relationships within the team to support individual development and growth.

6. Peer Support Networks:

- Encourage the formation of peer support networks within the team to share concerns and offer mutual assistance.

7. Crisis Preparedness:

- Develop and practice crisis response plans as a team to enhance readiness for unexpected challenges.

Organization Level Supports for Team Members:

1. **Mental Health Resources:**

- Offer access to mental health resources and tools, such as counseling services or stress management resources.

2. **Stress Management Programs:**

- Implement stress management programs or initiatives to help team members cope with stress effectively.

3. **Diversity and Inclusion:**

- Promote diversity and inclusivity within the team, creating an environment where all members feel valued and safe.

4. **Psychological Safety Champions:**

- Identify and empower individuals within the team to champion psychological safety and well-being initiatives.

5. **Feedback Channels:**

- Establish clear channels for team members to provide feedback, voice concerns, and suggest improvements.

6. **Positive Leadership Feedback:**

- Encourage team members to provide feedback on leadership practices that enhance well-being and psychological safety.